

Linsey Gallagher

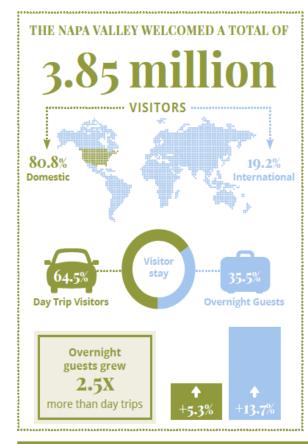
President & CEO
Visit Napa Valley
Linsey@VisitNapaValley.com





- Destination management organization for Napa County.
- Mission: Promote, protect, and enhance the Napa Valley destination.
- Enhance wine country's public image as a dynamic place to visit, live, and work.









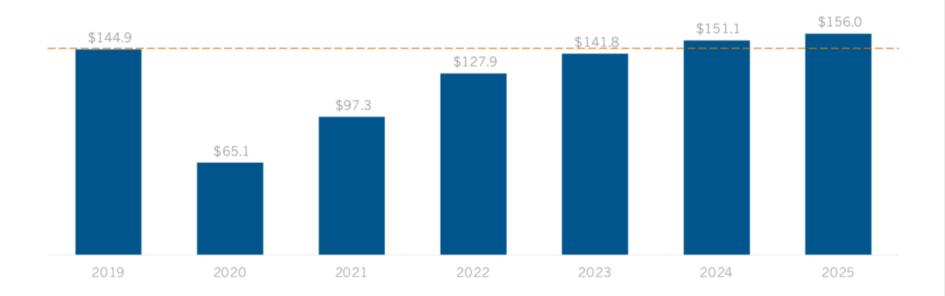


WINE COUNTRY VOLUME & SPEND



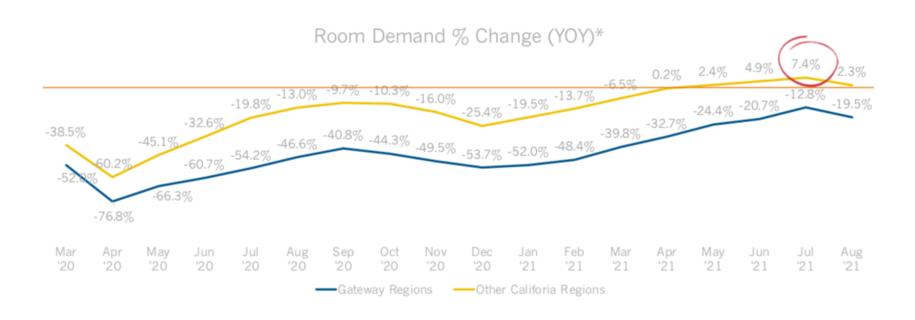
Source: San Francisco Travel Association in conjunction with Tourism Economics; Travel Forecast, San Francisco Market

Travel Spending Forecast



Source: Tourism Economics, September Forecast

Non-Gateway Demand Exceeds 2019



Source: STR, Inc.

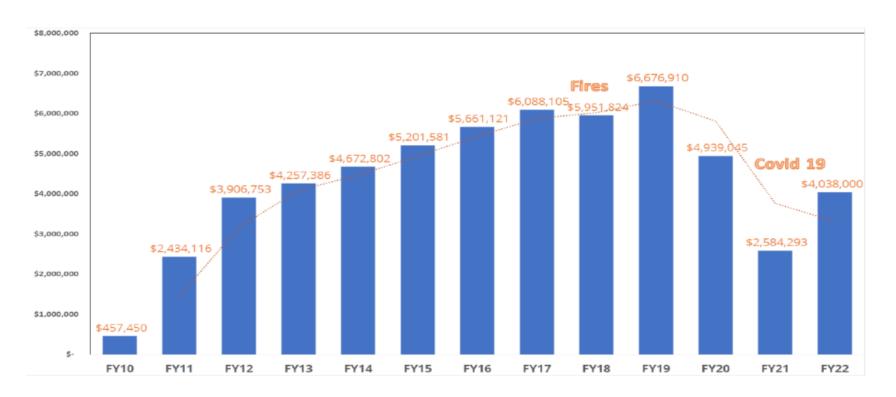
Smith Travel Research

Annual Lodging Revenue - Napa County

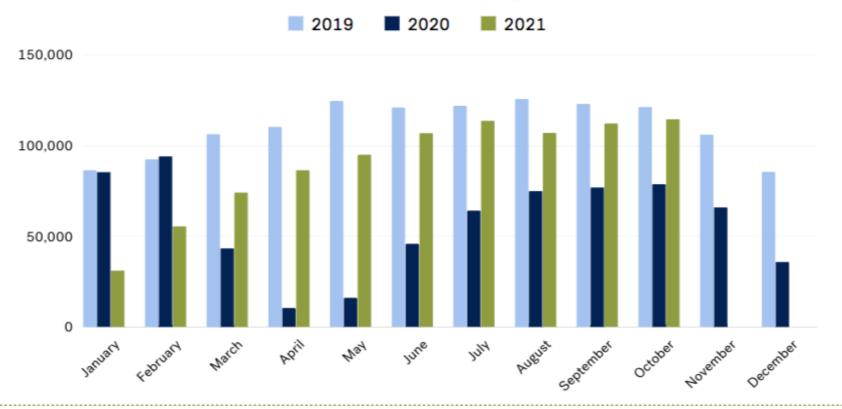




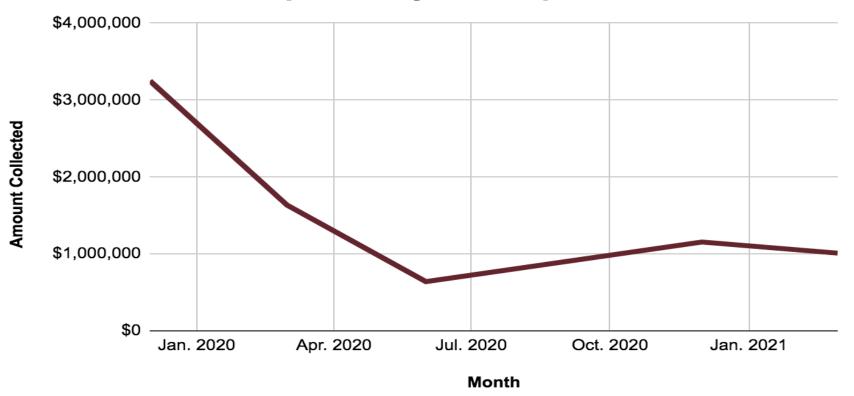
TID REVENUE BY FISCAL YEAR



Napa County STR Lodging Demand



Napa County TOT Report



	Smith	ravel Res	search - I	Napa Coι	inty
-					

\$243.09

\$115.72

\$254.98

110.1%

-4.7%

\$363.9M

\$160.0M

\$391.4M

127.4%

-7.0%

1,497,012

1,383,155

1,535,243

8.2%

-2.5%

Demand

897,283

591,156

1,136,285

51.8%

-21.0%

Calendar YTD Occupan	cy ADR	RevPAR	Revenue	Supply
----------------------	--------	--------	---------	--------

\$405.57

\$270.76

\$344.51

49.8%

17.7%

2021

2020

2019

YOY % change

2020

YOY % change

2019

59.9%

42.7%

74.0%

40.3%

-19.1%

Calendar YTD October 2021	Occupancy	YOY %	ADR	YOY %	
Napa County	59.9%	40.3%	\$405.57	49.8%	
Sonoma County	64.8%	18.2%	\$201.76	43.4%	
Monterey County	63.2%	28.7%	\$261.01	45.5%	

42.6%

76.3%

63.8%

58.2%

58.8%

65.1%

52.0%

57.7%

71.8%

1.8%

38.4%

42.6%

33.8%

59.3%

59.7%

42.5%

60.6%

30.9%

San Francisco County

American Canyon

Unincorporated Co.

Limited Service

Calistoga

Yountville

Luxury

Group

Napa

Smith Travel Research

\$158.10

\$151.61

\$463.12

\$306.79

\$777.23

\$1,226.67

\$364.59

\$612.56

\$186.59

-28.4%

35.6%

48.7%

53.4%

50.1%

34.8%

48.7%

27.3%

41.1%

RevPAR

\$243.09

\$130.69

\$164.92

\$67.31

\$115.62

\$295.27

\$178.60

\$457.33

\$798.39

\$189.50

\$353.33

\$136.20

YOY %

110.1%

69.5%

87.3%

-27.0%

87.6%

112.0%

105.2%

139.2%

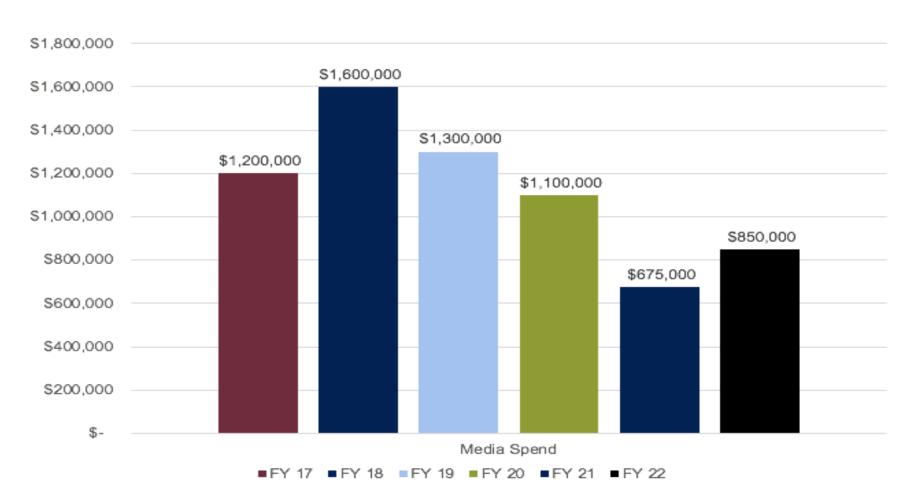
115.2%

111.9%

104.4%

84.8%

VNV Media Spend





STATE

- Focus on instate and drive market travel.
- Calling all Californians.



COUNTY

- Promoting the overarching destination to locals and core drive markets.
- A respite; to share, savor, discover.



TOWNS

- Pull through overarching Napa Valley brand.
- Towns unique personalities & offerings.









TOURISM BUSINESSES & EVENTS

- Pull through overarching Napa Valley brand & towns.
- Content, offers & details.
- Convert traffic to bookings.

Welcome Center



Media Relations



2.5 BILLION POSITIVE MEDIA IMPRESSIONS





Website & Email

2.1 MILLION

45,000

424,000

PARTNER WEBSITE REFERRALS

Social Media



26 MILLION

320,000

888,000

Cheers, The Good Life





Our brand evolution process

We dove deep into consumer & industry trends, assessed competitive & inspirational brands, conducted research to understand consumer perceptions, and spoke with key stakeholders.

Those findings were synthesized to define our distinctive brand position, attributes and truths, leading to our ownable brand platform that drives the look and feel of our consumer-facing efforts.

Research	Attributes	Trends	Brand Positioning	Truths	Brand Exterior
Consumer	Functional	Consumer	What we	Core values	Branding
Groups	& emotional	& Category	stand for, own	that support	Creative
Stakeholder attributes/ characteristics		& deliver as a unique benefit	the brand positioning	Platform & Campaign	







BRAND POSITIONING

Napa Valley = Taste of the Good Life

OFFERING

Renowned wine, food & hospitality experience



SETTING

Highly desirable lifestyle

"World class; no better place in the world to enjoy wine, food and scenery." "A relaxed, authentic living where you can slow down to admire and enjoy everyday."

INSIGHT: Napa Valley delivers on the new meaning of luxury

→ Downtime is what is decadent

BENEFIT: Savoring the good things in life (food, wine, friends, quality time etc.)

Brand Character: welcoming, creative, warm, sophisticated, alive, beautiful, relaxed, carefree

PRIORITY SEGMENTS



Aspirational Segment



- 25-40, with a focus on 30s (millennials)
- Unlikely to be married and less likely to have kids
- Income between \$100-200K
- Travel and healthy lifestyle are important
- Higher % of college graduates than national avg.
- Look for unique and OTBT experiences
- Enjoy drinking wine, but intimidated by what they don't know
- More likely to be travel influencers

Luxury Segment



- Older segment: 45 65
- Income ranges in the \$200-250K+
- Multigenerational travel important to them
- Wealth & status is very important
- Most highly educated (85% with at least a college degree)
- Most are married and have children either grown or older
- Look for unique and OTBT experiences
- Enjoy drinking wine; have above average wine knowledge
- More likely to be well traveled and to re-visit destinations

SIX NEW BRAND VIDEOS













Cheers, The Good Life

SHARED

The Napa Valley experience is better when shared.

SAVORED

Indulging in the moment in Napa Valley brings great pleasure.

DISCOVERED

The journey come alive through exploration of the Napa Valley.

MARKETING

PAID MARKETING





Here's to moments that will age beautifully.

The Good Life









Savor the moment as much as a the sip.

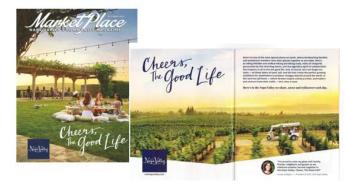
Cheers, The Good Life





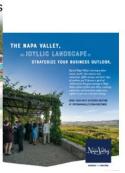
MARKETING PRINT ADS



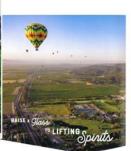












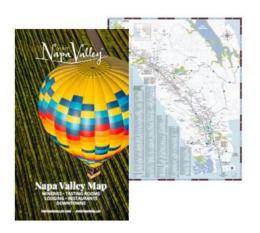




NAPA VALLEY REGISTER

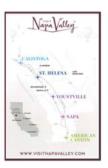


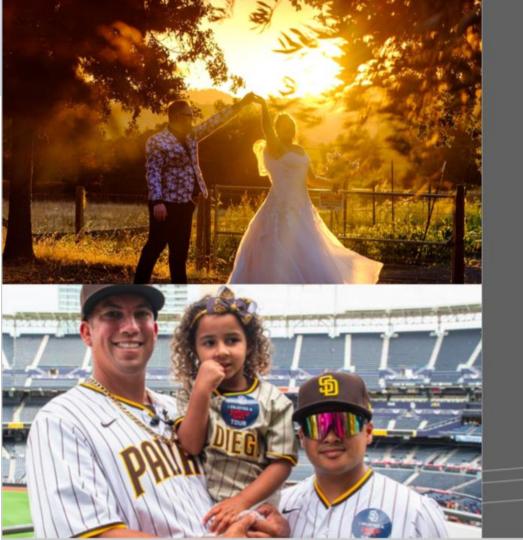
NEW WINERY MAP



QR POSTCARDS





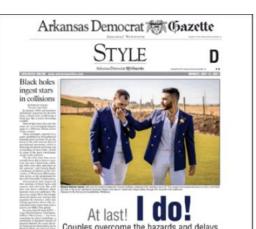




Dreaming On

- 3,352 submissions
- 17,000 landing page visits
- 216 consumers hosted
- 19 partners
- 1.29M influencer impressions
- 25 broadcast interviews





delish

How To Win A Free Trip To Disneyland With Hotel And Park Hopper Class Included

As the CDC continues to update regulations regarding masks for vaccinated individuals and social distancing in public spaces, many people might be gearing up to take a summer vacation. If a trip to Disneyland is on your agenda, you have until tonight to possibly win a free trip to the park with tons of added perks.

Visit California wants to entice people to take a trip to the Golden State by raffling off trips to people who may have had to miss out on big milestones like weddings, birthdays, and anniversaries during the pandemic. Three families of four will win a Disneyland Resort package that includes a two-night stay at the Grand Californian Hotel & Spa, a three-day Park Hopper pass that allows them to go to both Disneyland Park and California Adventure Park, a Disneyland VIP Resort Tour, and a \$100 Dispey dining card.

Note that the givenway doesn't include airfare so the winners will have to coordinate their own travel, but the prize package covers almost everything you could want once you make it to the resort. The vacations will be claimed between June 21 and June 25 and those interested have until tonight at 11:59 PST to

You must be 18 or older to enter the givenway, and besides that, all the application requires is an explanation of what celebrations you had to put on hold during the pandemic and how it impacted your life. Photos and videos are accepted when you

California Is Giving Away Disneyland Trips, Celebrity Chef Dinners, and Napa Weddings to Celebrate Its Reopening

California dreamin' can soon become a reality.

BY BACKER CHARGE | MAY 15 2021

Each product we feature has been independently selected and reviewed by our editorial team. If you make a

California's Celebrating Reopening with Free Disneyland Trips, Napa Weddings & Celeb Dinners

California is hoping to entire people to visit by giving away big prizes.

By Gallian Will Published on VITTIDIA AND PAR



California is about to be open for business, and like musy destinations these days, the state really wants you to visit.

In an effort to once again attract tourists, Visit California is giving away Disneyland sucutions, a behind the oceney tour of the San Diego Pudres, local roadtrips, dinner made by celebrity chaf-Curtin Stone, and a chance to get married at Napa Valley's famous Carneros Resort and Spa.

The givenway is part of an initiative called Dreaming on in California, which aims to encourage Americans to celebrate all the milestones they missed out on because of the pundemic. We're talking weddings, birthdays, promotions, new babies--if you weren't able to celebrate it, now's your chance.

7 SAN DIEGO

Visit California Treats Navy Man to Exclusive Gameday Experience Before Padres-Dodgers Thriller

During the height of the pandemic, California lost nearly half of the 1.2 million jobs in the hospitality and tourism industry.

In order to help sour tourism across the state, Visit California is helping people make up missed momenta because of COVID-19 closures and restrictions.

Dressed in Padres gear from head to see, die-hard Padres fan Alex Brown was one of two people who won an exclusive, behind-the-scenes tour of Petco Park Wednesday afternoon before the Padres took on their rivals from Los Angeles.

The tour included up-close, 'Instagramable' moments with the players for Brown, his daughter and brother-in-law who's trembling hands showed his excitement.

"It's pretty wild to see Yu Darvish," exclaimed Brown as he watched on, standing near his seat in the front row on the first base line.

Brown's experience is part of Visit California's "Dreaming On In California" contest to help sour the

apportunity away," she

wrote. It was a big deal for

both of them to be home at

the same time to celebrate because she, too, serves in

One of the cases prizes

she was evering was a Padrer

game package that included

a behind-the-somes Pyteo

Park tour and a two-night

stay at the adjacent Omni

San Diego Hotel, Herbus-

The San Diego Union-Tribune

A tale of the

Padres, and

a real prince

Alex Brown was slated to

be on the field at a Padres.

starting in May 2000 switting

promoted by his captain to

the runk of New limitenant

military base with his imme-

tanced and wearing marks.

daughter, Victoria, S. helped

ionors. The pondemic was

n full force and, with the

Instead the special

diate family, socially dis-

His site, Kelly, and their

event took place on his

pandemic, the

Circulation (DMA): Type (Trequency):

had planned a road trip last nummer that had to be canceled due to the pan-

Another San Diegon ton returned from a special celebration in Europe. This cine recoultred a restal troits. tion from Prince Albert II of Monney to fuel trate (raye) into neighboring France when it was still under tight COVID-29 restrictions earli

band is a lifelong Padres fan SEE DIANE BELL - 85 Kelly and Jade Valdivia. from San Bernardino County, won the two Padres friend of the prince's late parkingers for Wednesday's parents, Prince Rainler and Princess Grace. "I was present on March

game against the L.A. Dod gers. There was only one problem. Kelly couldn't be there. Her ship left earlier than its original July deployment date

So Alex took their daughter and Kelly's brother, Jagreon Guerra Victoria already was a Fernando Tatis Jr. fan. The hall at a game she attended when she was 2. Alex took II. with him to Wednesday's game in the hope of getting Tatis' autograph. "I'm super appreciative

that we got picked," says ockdown in effect, Petos Alex, a 1990 Serra High Purk had turned into a School graduate. He had no virtual ghost town. idea his wife had entered the Past forward to Nov. 16. Profession sale took designing 2020. That was another keep it a growt when the merial occasion - Errown's email notification arrived. ADED being before. Mor more than She started screaming as he had been planning to she read it - then she told nelleforadie blis bilrthybyr om a him school the contest. trip to Cabo San Lucas with Visit California also is

to the challenge. After all, the La Jolia resident was a

14, 1958 when Albert was born in Manaco," Gurney says, "and was very close to his parents of that time." Guener worked for Por Am strilines for nearly five decades and spent severs

sessors based in Nice in charge of its Nouthern Prunocaules division, He was assistment to take care of travel arrangements for the royal family of Monaco, and they formed a strong bond.

Gurney later served for several years as the ecesul for Monaco in Sun Diego and remained an estibusi tic supporter of the 499-acre

So as Gurney's 100th birthday approached, the American guests to attend Juncheon celebration June 10 at Castelror restaurant

NAPA VALLEY DREAMING



Visit Napa Valley's **#NapaValleyDreaming** campaign has reached over **4 million** travelers — online and in-person — providing each of them with Napa Valley town-specific travel tips, planning tools, and inspiration.

#NapaValleyDreaming

"As you all know, a different side of Napa Valley awaits those who venture off the beaten path.

The verdant Napa Valley, surrounded by mountains, rows of vineyards and Golden State sunshine is rich in history and adventure.

Visit Napa Valley's Napa Valley Dreaming campaign taps into this sense of discovery, showing visitors and locals what is possible in Napa Valley and how they can immerse themselves in alluring stories and experiences that make this region so unique."

Linsey Gallagher President & CEO Visit Napa Valley





RESTAURANT WEEK 2022





JANUARY 21-30, 2022

No preset prices – just 10 days of delicious discounts for visitors and locals to enjoy across the valley's five towns.

MARKETING

CRUSH THAT MEETING









CURRENT STRATEGY

Spirit of Collaboration

Entrepreneurs who support each other in their endeavors to be the best, i.e. Robert Mondavi; an environment that fosters innovation & creativity

EMPHASIZE

Trends

Perfect for small meetings
Beautiful, scenic outdoor locations
Interesting venues
Local-forward experiences
Farm-to-table

SOCIAL MEDIA REACH



Facebook + Twitter

154K Facebook Followers, 31K Twitter Followers

- Showcase inspirational content, blogs, articles, trip planning advice
- Drive traffic to the VNV website

Instagram

135K Followers

- Showcase inspirational content beautiful vistas, food & wine, places to stay, experiences
- Inspire wanderlust & keep Napa Valley top of mind
- Engage with top-tier influencers
- Utilize Stories, Guides, Reels, and IGTV to inspire, engage, and inform

TikTok

640 Followers

- Showcase authentic, fun content
- Reach a younger audience
- Make Napa Valley approachable to the next generation of visitors - not pretentious

Pinterest

6K Followers

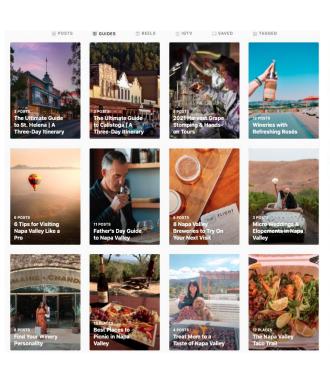
- Showcase inspirational content beautiful vistas, food & wine, places to stay, experiences
- Drive traffic to the VNV website

NEW SOCIAL MEDIA FEATURES



Instagram Guides

Like a blog post contained within the Instagram platform, Guides allow for longer form content that include clickable links and allow for the ability to tag an unlimited number of partner accounts. They are great for evergreen travel content.



Videos Liked Napa County Historical Society PICAY

Picayune Cellars

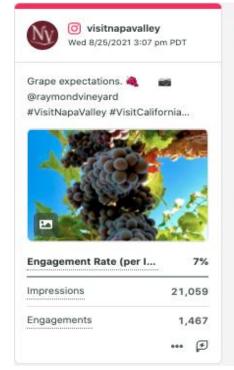
Indian Springs Calistoga

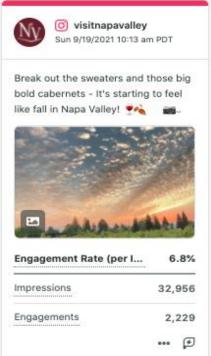
Instagram Reels & TikTok

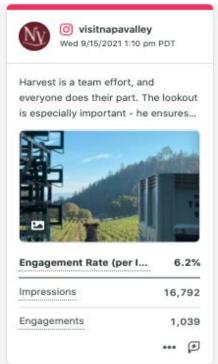
Short form videos paired with trending music - Reels are now the top-performing content on Instagram, and TikTok is a great platform to test new content ideas with a younger aspirational audience.

INSTAGRAM TOP POSTS





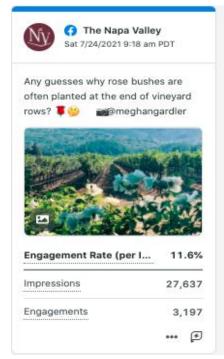


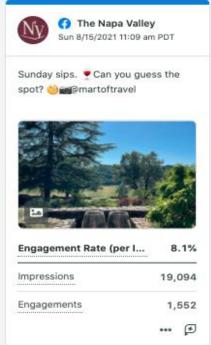


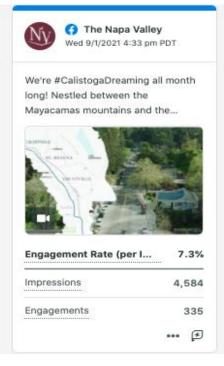


FACEBOOK TOP POSTS













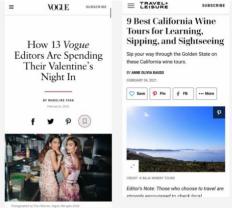
+2.4M

Total Earned
Media Impressions FY21

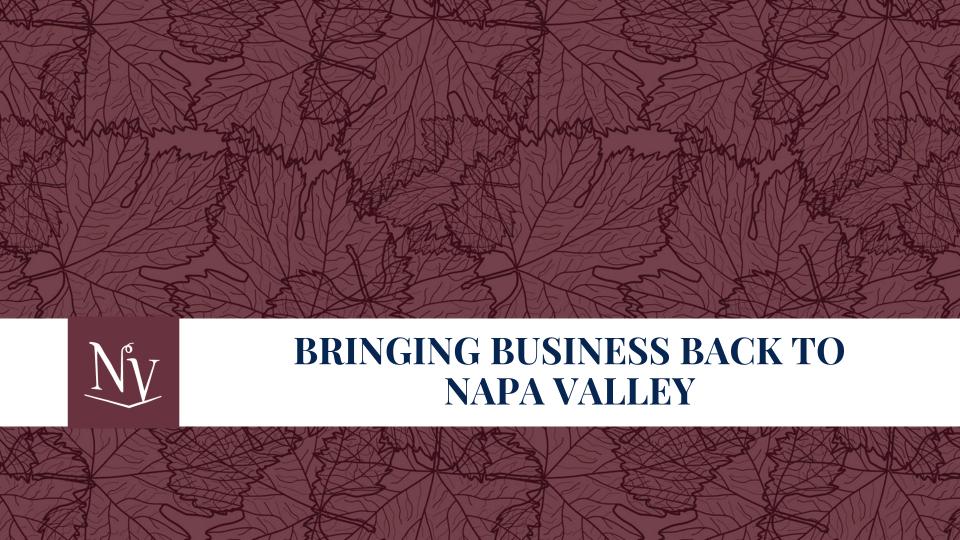




communications for Sonoma County Tourism.







BUSINESS DEVELOPMENT & SALES UPDATE

TRADE SHOWS, MISSIONS, EVENTS



Group Sales

Visit California Roadshow, Chicago & Minneapolis	December 6-7, 2021
PCMA Convening Leaders, Las Vegas	January 9-12, 2022
Visit Napa Valley Sales Mission, SF Bay Area	Early Spring 2022
Visit California Roadshow, Washington D.C., Philadelphia, New York	Early Spring 2022
Cvent Connect, Las Vegas	April 11-14, 2022
Visit Napa Valley Sales Mission, Chicago	Late Spring 2022
MPI WEC, San Francisco	June 21-23, 2022
Visit Napa Valley Sales Mission, Texas	September 2022
IMEX, Las Vegas	October 25-27, 2022

BUSINESS DEVELOPMENT & SALES UPDATE

TRADE SHOWS, MISSIONS, EVENTS



Travel Trade (Leisure Sales)

California Connect, Webinar	November 4, 2021
California Connect, Webinar	November 30, 2021
Virtuoso, Webinar	December 3, 2021
Virtuoso, Webinar	February 2022
Visit California Connections Luxury Forum, Napa Valley,	March 7-9, 2022
Global Travel Marketplace (GTM), Tucson, Arizona	May 2-4, 2022
IPW, Orlando	June 4-9, 2022

Professional Meetings & Events Task Force





Linsey Gallagher President Visit Napa Valley



Misti Kerns President & CEO Santa Monica Travel & Tourism



Colleen Pace
Chief Sales & Marketing
Officer
Visit Greater Palm Springs



Steve Goodling
President & CEO
Long Beach Convention
& Visitors Bureau



Matthew Martinucci
VP Sales & Destination
Services
Team San Jose



Margie Sitton
Sr. VP of Sales & Services
San Diego Tourism
Authority



Darren Green
Sr. Vice President of Sales
Los Angeles Tourism &
Convention Board



Rob O'Keefe
President & CEO
Monterey Convention
& Visitors Bureau



Junior Tauvaa Chief Sales Officer Visit Anaheim



Kathy Janega-Dykes President & CEO Visit Santa Barbara



Nicole Rogers
Executive VP & Chief
Sales Officer
San Francisco Travel
Association



NAPA VALLEY WELCOME CENTER



HOURS OF OPERATION

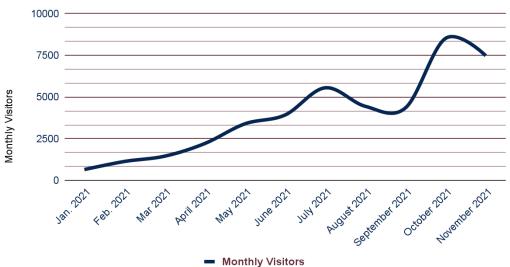
Open every day - 9:30am-5:30pm

VISITORS

5,000 visitors/month



Napa Valley Welcome Center Visitors





THE CASE FOR RETURNING TO NORMALCY



Sources: New York Times, November 12

- The covid virus is unlikely to go away and will likely keep circulating, but we have the tools—vaccines and treatments—to make it manageable, similar to the seasonal flu
- Hospitalization rates in highly vaccinated communities are low, and COVID already resembles a regular virus
- For young children, covid looks like a normal flu if not a mild one. In some areas, cases of seasonal flu are twice as high as covid
- COVID now presents the same kind of risk that we unthinkingly accept in other parts of life, like the risk of crashing when riding in a vehicle
- Dr. Robert Wachter, chair of medicine department at UCSF, is cautious, worries about "long COVID," and believes many should receive booster shots, but also believes that it's time for life to return to normal

CALIFORNIA'S JOBLESS RATE FALLS IN OCTOBER AS HIRING PICKS UP



Source: Associated Press, November 19

- Last month, California employers added 96,800 new jobs and lowered the state's unemployment rate to 7.3%—still tied with Nevada for highest rate
- The state's workforce decreased by 8,400
- All but one sector gained jobs in October, led by white-collar jobs in management and administration and additional hiring in restaurants and hotels
- L.A. accounted for 42% of those job gains and San Diego accounted for 28%, mostly driven by hotels and restaurants as tourism picks up
- It's taken the state 18 months to add back 67.4% of the 2.7 million jobs lost in March and April of 2020
- Experts expect leisure and hospitality will continue adding jobs, but worry the industry will continue to face labor shortages





Destination Stewardship & Sustainable Framework



INDUSTRY AND COMMUNITY RELATIONS UPDATE NAPA GREEN



- Napa Green is partnering with Visit Napa Valley to expand their certification umbrella beyond wineries and vineyards into hospitality, beginning with Napa Green Lodging for hotel properties.
- Napa Green and Visit Napa Valley are seeking 5-6 lodging properties to serve as pilots for this certification program (free of charge), which will help hotels increase efficiency, reduce their bottom line, and share an authentic sustainability story to expand their market reach.
- One of the biggest benefits of being a Napa Green Certified business is cutting production costs and saving money, while using resources more efficiently.

NAPA GREEN



INDUSTRY AND COMMUNITY RELATIONS UPDATE

Great Wine Capitals









Regional Delegation

- Supervisor Alfredo Pedroza
- Supervisor Ryan Gregory
- Agriculture Commissioner Tracy Cleveland
- Napa Valley Vintners Linda Reiff & Stacey Dolan
- Visit Napa Valley Linsey Gallagher & Janette Maack

Annual General Meeting - Mainz, Germany

Napa Valley regional delegation attended via Zoom

"Best of" Awards

- Ceremony during upcoming VNV Partner Showcase event - January 19, 2022:
 - Carneros Resort and Spa
 - Charles Krug Winery
 - BRAND Napa Valley
 - Cakebread Cellars
 - Clif Family Winery
 - Napa Valley Wine Academy
 - The Restaurant at Auberge du Soleil

John Evans

General Manager Silverado Resort

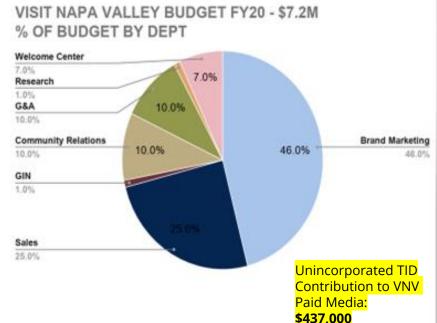


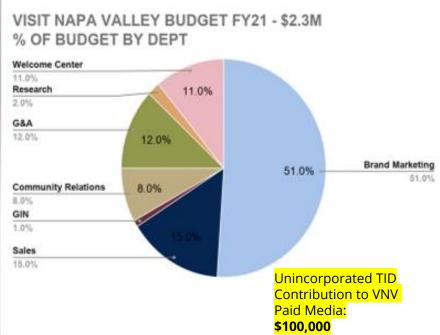
Visit Napa Valley Budget



FY2020 \$7.2M

FY 2021 \$2.3M



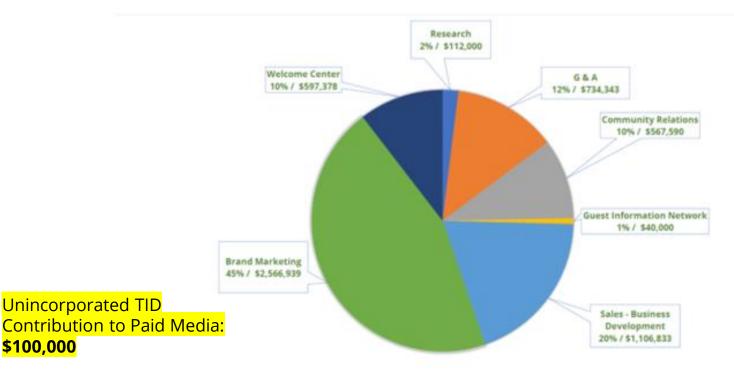


Visit Napa Valley Budget FY22





% of FY22 Budget / Total Revenue \$4.2M



Responsible and Safe Travel



- The tourism industry commits to providing a safe environment that aligns with expert protocols to prevent the spread of COVID-19
- Travel Advisory and 'What You Need to Know' page
- Weekly posts on social media
- Responsible travel



Visiting Napa Valley: What You Need to Know

EXPLORE

Industry Communications



- VisitNapaValley.com/industry
- Weekly Industry Emails and Market Calls
- COVID, Wildfire Toolkits
- Destination Symposium



NAPA VALLEY VINE TRAIL



Goals

Support visitor resources that also benefit the community

Objectives

- Upgraded visitor experiences to encourage longer length of stay and diverse audiences
- Support a layered advertising campaign to generate awareness inspiring qualified travelers to visit Napa Valley through digital, print, and event activation
- Visit Napa Valley annual contribution \$75,000
 \$150,000
- Unincorporated TID annual contribution \$43,000 - \$100,000



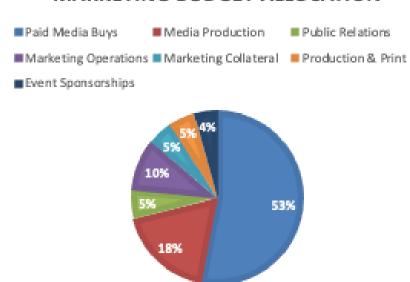


VISIT NAPA VALLEY UPDATE

MARKETING SUMMARY

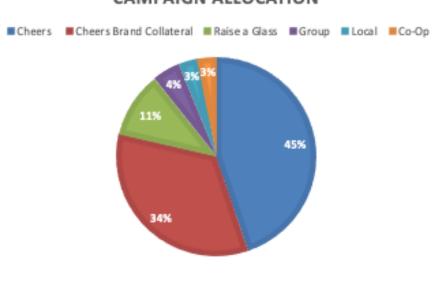


MARKETING BUDGET ALLOCATION



Total = \$1.6M

CAMPAIGN ALLOCATION



Unincorporated TID Contribution to Paid Media: \$100,000

Total = \$1.1M

PAID MEDIA OVERVIEW & HIGHLIGHTS



MEDIA CHANNELS & PARTNERS

Display/Native: GDN & SmartMeetingsSocial: Facebook/Instagram; LinkedIn

Search: GoogleVideo: YouTube

Local Print and Social

Raise A Glass (7/1-11/30): \$120k

- Video units resonated with target segments demonstrated by high volume of views and strong view rate
- Ads continued to spark interest, driving qualified users to the website spending 12% longer time with content
- Google Search remained the high performer in terms of ad engagement, contributing to overall strong campaign performance
- High volume of sessions were driven to the website aided by high CTR
- Google Display Network was the leading partner contributing to volume of website traffic, similar trend tracked throughout the campaign
- Shift to LA market to target luxury travelers is showing strong engagement esp. with video on Facebook, with an almost 40% increase in engagement over aspirational

Group (7/1-11/30): \$50K

- Crush That Meeting content was highly engaging, exceeding video view rate goals (goal 25%)
- Ad and onsite engagement delivery both outperformed campaign goals
- Google Search tracked strong CTR and TOS contributing to strong performance

Local (10/18-11/28): \$35k

- Ads reached an interested user with the CTR exceeding goal by 58%
- Overall, the campaign has reached over 83K people, just shy of reach benchmark (goal 90K)

Thank you!

Journal Valley

